



DEPARTMENT OF THE AIR FORCE AIR EDUCATION AND TRAINING COMMAND

23 June 2020

MEMORANDUM FOR INCOMING STUDENTS

FROM: 479 FTG/CC

SUBJECT: Welcome to Undergraduate Combat Systems Officer Training

1. Welcome to Undergraduate Combat Systems Officer Training (UCT)! You are embarking in a rigorous training course that culminates in receiving your U.S. Air Force Combat Systems Officer (CSO) wings. Upon graduating, you will join an elite community of military aviators, with the opportunity to fly and operate the world's most sophisticated aircraft. Success in this program begins with the discipline you exemplified in your officer training, your continued service as an officer in the USAF, and the teamwork required to carry out the mission and achieve our objectives.
2. While the journey to earning your wings is just beginning, each of you already earned a commission as an officer in the U.S. Air Force. As an Air Force officer, you are expected to maintain high standards and embody the Core Values. In line with those values, there is no place in our Air Force for irresponsible use of alcohol, illicit drug use, sexual harassment or misconduct, and discrimination of any kind; these types behavior are not tolerated here at UCT.
3. Prior to beginning the UCT syllabus, you may be asked to support our Air Force in temporary duty assignments within our Group. Please take advantage of this opportunity to learn, continue to develop your leadership skills, and integrate with your teammates. Additionally, take this time before your training begins to build yourself mentality, socially, spiritually, and physically.
4. This training constitutes the biggest challenge many of you will face. What we do in defense of our great Nation requires uncompromising discipline, courage, confidence, commitment, leadership, and especially teamwork. You are not alone! Maintain a positive attitude and a strong desire to learn. Our instructor cadre and leadership team are here to support you, and we will do everything in our power to help you succeed. Congratulations on your selection to UCT! I am honored to serve alongside you and I look forward to meeting you soon.

A handwritten signature in black ink, appearing to read "Will O'Brien", is positioned above the typed name.

WILLIAM H. O'BRIEN IV, Colonel, USAF
Commander, 479th Flying Training Group